ATLANTIC LOTTERY F2022-23 BOARD OF DIRECTORS COMPENSATION REPORTING

PURPOSE

Given the Atlantic Lottery Corporation's (ALC) commitment to transparency, as well as that of its shareholders, the four provincial governments, the corporation is publishing this report. This report discloses the compensation earned by its independent Board Chair and Directors for the fiscal year (FY) ending March 31, 2023. It also includes the Board of Directors' remuneration policy and governance.

BOARD COMPOSITION

At full complement, the ALC Board of Directors consists of twelve Directors (eight independent and four nonindependent) in addition to the independent Board Chair. Board members are appointed by the four shareholders. Each shareholder may appoint two independent Directors ** and one non-independent Director. The Board of Directors appoints the independent Chair.

****** An independent Director is not a public servant, employee or elected official in the shareholder province that appointed the Director.

INDEPENDENT DIRECTOR REMUNERATION

Independent Directors receive remunerations in accordance with the Board of Directors' Remuneration Policy. Non-independent Directors do not receive remuneration.

All Directors are reimbursed for travel and other expenses incurred for attending Board meetings or performing other duties for the Board, according to ALC's Travel and Expense Standard.

Director Remuneration:

Independent Chair of the Board

• \$15,000 annual retainer

Independent Directors & Chair of the Board

- \$1,500 for chairing, preparing, and attending a Board or Committee meeting of regular duration (approximately three to four hours);
- \$1,000 for preparing and attending a Board or Committee meeting of regular duration (approximately three to four hours);
- \$500 when the duration of time spent is two hours or more, whether for attending a meeting or taking part in a Board development/training exercise approved by the Board Chair;
- \$500 each day when asked to conduct ALC business or to attend business functions (including a business conference or meeting) whereby the primary purpose and role of the Director is to represent the organization; and,
- \$250 when the duration of time spent is less than two hours, whether for preparing for a meeting, attending a meeting, or taking part in a Board development/training exercise approved by the Board Chair.

Director's Fee:

The Board Chair and Directors' fees are cumulatively adjusted yearly based on the national CPI. The fees represent the remuneration independent Directors will receive for each day while conducting AL business. Directors are considered to be conducting AL business when:

- attending a Board or Committee meeting in person, by virtual means, or by phone.
- participating on an AL conference call.
- preparing in advance for a Board of Directors or Board Committee meeting and,
- attending other meetings, business functions or events in an official capacity as a representative of AL, whereby the primary purpose of the event and role of the Director is for business purposes.

Independent Directors will receive remuneration when attending a Committee meeting in which they do not serve on, when part of their six-month orientation program, or when invited to attend by the respective Chair to establish quorum (as a voting member) or to fulfill a gap that is particularly needed for that meeting.

Directors Fees are not paid for a Director's travel time for ALC Business, unless otherwise approved by the Board Chair as an exception.

Travel Expenses:

All travel and other expenses incurred by the Board of Directors during the conduct of AL business will be subject to the terms of the AL Travel and Expense Policy and Standard.

REMUNERATION GOVERNANCE

The Governance Committee implements and oversees Board and Committee assessment processes, makes recommendations regarding Board effectiveness, establishes, and leads the process for developing Director criteria and making recommendations to Shareholders related to candidates for appointment to the Board, and provides oversight and tools for ongoing director development and performance evaluation. The Governance Committee reviews and recommends for Board approval, the compensation of independent Directors for service on the Board, its Committees, and other ALC business. This is determined through a remuneration market scan of regional Crown corporations, other Canadian lottery Boards and best practices in Board remuneration. The Committee also provides expert support as required to the Board Chair who is primarily responsible and accountable for ensuring that the Board and Committees apply sound governance principles and practices in their operations.

F2022-23 TOTAL OF REMUNERATION AND EXPENSES OF ALC'S BOARD CHAIR AND DIRECTORS

Includes remuneration and expenses for Board and Committee meetings, Shareholder meetings, Interprovincial Lottery Corporation meetings, conferences, training & development, and other AL business meetings.

Name	Role	Province	Remuneration		Expenses & others*		Total	
Sean O'Connor	Board Chair	N/A	\$	77,361.08	\$	11,018.05	\$	88,379
Doug Trask	Non-Independent Director	NL			\$	5,396.55	\$	5,397
Janis Byrne	Independent Director	NL	\$	45,172.00	\$	23,425.12	\$	68,597
Paul Dicks	Independent Director	NL	\$	13,802.00	\$	1,877.80	\$	15,680
Travis Bergin	Non-Independent Director	NB			\$	1,374.65	\$	1,375
Jane Mitton- MacLean	Independent Director	NB	\$	29,824.00	\$	31,623.89	\$	61,448
Lisa Merrithew	Independent Director	NB	\$	2,442.00	\$	635.55	\$	3,078
Ian Hollohan	Non-Independent Director	NB			\$	1,130.11	\$	1,130
John Mallory	Independent Director	NB	\$	2,170.00	\$	-	\$	2,170
Kelliann Dean	Non-Independent Director	NS			\$	-	\$	-
Chris Lydon	Independent Director	NS	\$	12,213.00	\$	9,126.65	\$	21,340
Ian Cavanagh	Independent Director	NS	\$	20,588.00	\$	4,927.18	\$	25,515
Les Barker	Independent Director	NS	\$	8,032.00	\$	1,207.87	\$	9,240
Bob MacKinnon	Non-Independent Director	NS			\$	1,857.86	\$	1,858
Dan Campbell	Non-Independent Director	PE			\$	1,631.61	\$	1,632
Gordon MacFarlane	Independent Director	PE	\$	23,772.00	\$	14,698.93	\$	38,471
Shaun MacIsaac	Independent Director	PE	\$	24,861.00	\$	1,607.08	\$	26,468

* Note: "Others" also include expenses related to training & development (e.g. registration for conferences, seminars, courses, etc.).